



2025 ANNUAL REPORT



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OUR VISION

IAALS, the Institute for the Advancement of the American Legal System at the University of Denver, is an independent, nonpartisan research organization that innovates and advances solutions that make our civil justice system more just.

We believe that justice for all must be a reality for everyone. When innovation is rooted in finding common ground, questioning the status quo, and centering the people, we begin to craft solutions that transform our civil justice system. IAALS' unique approach jumpstarts the groundbreaking and achievable solutions that will clear a path to justice for everyone. Because justice for all will never be a reality if those seeking justice cannot access the system designed to deliver it.

FROM THE CEO

Over the past 20 years, IAALS has built a national reputation as an independent force behind civil justice transformation. IAALS brings a unifying vision for our system where all stakeholders can converge, break down silos, and work together for people-centered justice. We've convened leaders across the spectrum, cut through division with data and dialogue, and made reform not only possible but real. We have turned recommendations into reform across the civil justice system in a way that has uniquely catalyzed systemic impact. For two decades we've been rethinking and rebuilding justice with calm persistence and an unwavering belief that fairness, access, and accountability belong to everyone.

IAALS continued that momentum in 2025 with bold solutions and constructive collaboration. We launched the *Uncomplicated Courts Initiative* to scale redesigned legal processes for high-stakes, high-volume cases. Our team worked tirelessly to complete their survey of thousands of practicing lawyers to identify the key skills needed in today's legal profession for *Foundations for Practice 2.0*. We convened stakeholders from across the country to work towards unifying allied legal professional titles under one name. Over twenty years we have honed our unique expertise to identify the big challenges in our justice system, collaborate toward a clear path forward, and then ultimately bring this magnitude of outcomes to every corner of the civil justice system. This past year is a testament to this approach, and IAALS' continued impact.

As we set our sights on the future during our 20th anniversary, a tall task stands before us. Justice has always stood at a crossroads. Through every generation, our systems have been tested. By division, by declines in trust and confidence, by the need to adapt to our evolving world. And there stands IAALS' opportunity. By grounding in research, building broad coalitions, and forging real-world solutions, IAALS ensures the pillars of our justice system stay strong enough to weather any storm. Justice does not defend itself, and we all must work together to keep the foundation standing. As we look to the future of our justice system and IAALS, I ask you to join us in this work.



Brittany Kauffman





YEARS OF IMPACT

IAALS' holistic view of civil justice has made real change possible and has propelled the system forward with energy and enthusiasm.



- ▶ **Justice system momentum and visioning:** Proposed visionary ideas for transforming our system into the future, jumpstarting national dialogue and new models to redefine the legal system and profession.
- ▶ **Common ground among stakeholders:** Created unique benchmarks for bridging systems and silos, reaching across aisles, and building consensus around public need that drive stronger collective impact.
- ▶ **Rigorous, evidence-based justice reform:** Produced first-of-its-kind, nonpartisan research and recommendations that influenced court rules, procedures, regulations, and policy decisions across the country.
- ▶ **People-centered innovation:** Elevated the voices of self-represented litigants and everyday justice experiences to ensure improvements tackled real needs and provided better justice outcomes.
- ▶ **Real-world system change:** Piloted, supported, and improved scalable solutions to expand meaningful access to legal assistance and just resolutions, with tactical guidance that empowers changemakers to succeed.

IAALS has moved justice reform from aspiration to implementation, turning research into action and ideas into measurable system change across five key pillars of the justice system.



CIVIL JUSTICE

- ▶ Developed and implemented national civil justice reforms to reduce cost and delay—from rules to case management, and from high volume to complex cases.
- ▶ Catalyzed nationwide court innovation through the Civil Justice Initiative by advancing and implementing a transformational and scalable framework for modernizing state courts.



FAMILY JUSTICE

- ▶ Opened a first-of-its-kind out-of-court divorce center that served Colorado families and provided a model for ongoing national innovations to improve family justice.
- ▶ Advanced family justice reform through foundational research on self-represented litigants as well as leadership in the Cady Initiative to modernize state court systems.



THE JUDICIARY

- ▶ Joined forces with U.S. Supreme Court Justice Sandra Day O'Connor to create the O'Connor Judicial Selection Plan, her legacy project to ensure judicial independence.
- ▶ Led national efforts to strengthen judicial leadership and modernize judicial performance evaluation, increasing accountability, public trust, and innovation.



LEGAL EDUCATION AND LICENSURE

- ▶ Defined the foundations of practice-ready lawyering and partnered with law schools nationwide to align education and hiring with real-world competencies.
- ▶ Advanced licensing reform by defining minimum competence, studying alternative pathways, and advising states on modernizing how lawyer readiness is assessed.



LEGAL SERVICES AND THE PROFESSION

- ▶ Developed and advanced risk-based legal regulation, including Utah's regulatory sandbox, driving nationwide innovation in expanding access to legal services.
- ▶ Led national efforts to expand legal service providers, support middle-class access, and guide AI regulation in consumer-facing legal services.





QUESTION THE STATUS QUO

OUR VALUES

We challenge conventional norms and rise above the biases entrenched in today’s business-as-usual systems. Our research and recommendations test traditional notions and dare to build a better system for everyone.



SIMPLIFYING THE HIGH-VOLUME JUSTICE JOURNEY

IN ACTION

In high-volume civil cases—such as debt collection and housing—millions of people navigate the legal system without a lawyer, often facing life-altering consequences with little guidance. Court processes are complex and confusing, leaving everyday people to navigate critical moments without a clear path forward. This results in frustration and unresolved issues for court users, which undermine public trust and disproportionately harm those with the fewest resources. Addressing this challenge demands more than incremental reform—it requires a comprehensive rethinking of how courts serve the people who rely on them most.

In 2025, IAALS launched the *Uncomplicated Courts Initiative*, a bold national effort to redesign the high-volume justice journey from start to finish. With support from the State Justice Institute and in partnership with the National Center for State Courts, the initiative is creating:



Simplify court processes so they are clear and navigable by default



Target legal help where expertise matters most



Apply technology that supports real users and real courts



Through collaboration with partner jurisdictions and stakeholders nationwide, IAALS is working to break down the system silos, pilot and evaluate a comprehensive set of interventions, and develop coordinated and scalable solutions. By bringing the pieces together into an integrated and deployable suite of court services, we can maximize their collective impact and empower people nationwide to navigate our legal system with ease—whether or not they have a lawyer on their side.

“

For too long, we've asked people to navigate complex legal systems without a map. Uncomplicated Courts is about redesigning that journey so clarity, dignity, and fairness are built in from the start.

”

STACEY MARZ

Administrative Director, Alaska Court System



CHARTING THE FUTURE OF BUSINESS DISPUTES

In 2025, IAALS convened judges, business leaders, attorneys, ADR experts, and court administrators to examine how business disputes can be resolved more effectively through tailored pathways such as business courts, specialized dockets, and alternative dispute resolution. The convening surfaced shared challenges, promising models, and practical lessons from jurisdictions experimenting with new approaches. Building on these insights, IAALS is developing recommendations to help courts better serve businesses and advance dispute resolution systems both in and out of court that are timely, efficient, and responsive to the evolving needs of today's economy.



OUR VALUES

FIND COMMON GROUND

Rather than stand behind a partisan line, we actively reach across aisles to invite diverse perspectives and listen with purpose. Finding common ground deepens the power of our work, energizing us all to make a stronger collective impact.



IN ACTION

EMPOWERING JUDGES TO BE COURT AND COMMUNITY LEADERS

Achievable and sustainable justice innovation depends on strong judicial leadership. Judges work on the front lines of our legal system, engaging daily with the people and communities the courts serve. Because of their unique position, judges are often the catalysts for meaningful change—and when judges are equipped with the right tools, networks, and support, innovation can take hold at the speed and scale needed to meet today’s challenges.

Building on the momentum of our 2024 judicial leadership summit, IAALS expanded this work in 2025 to ensure that the ideas sparked at the summit translated into sustained, actionable change. Together with the Berkeley Judicial Institute, and with support from the State Justice Institute, IAALS released *A Blueprint for Judicial Innovation*, a practical roadmap for judges seeking to lead people-centered reform in their courts and communities.



Distilling insights from nearly 50 judicial leaders across 30 jurisdictions, the Blueprint translates a shared national vision into concrete guidance judges can use now—whether presiding over a busy trial docket or shaping statewide policy. The publication highlights the competencies of innovative judicial leadership, actionable strategies for overcoming barriers, and the resources judges need to succeed. Above all, it is a call to action for judges to lead with clarity, courage, and collaboration.

Complementing the Blueprint, IAALS also launched a national webinar series in 2025 to provide an accessible, peer-driven learning community for judges as they put these ideas into practice. Together, these efforts strengthen a growing bench of judicial leaders equipped not only to imagine innovation, but to sustain it.

117 court leader
webinar
participants

126 video
replays

32 states and territories,
and 35 countries reached



ENSURING QUALITY AND ACCOUNTABLE JUDGES

IAALS has begun a new era for judicial performance evaluation (JPE) with the release of our recommendations for modernizing JPE programs nationwide. The detailed and actionable recommendations can be adapted to fit every state’s culture and needs, speak to the modern role of judges, and also provide a roadmap to support the judiciary’s position as a trusted institution. Through its consulting services, IAALS is now working with states to make these changes a reality and build stronger, more people-centered courts.

“

Together with IAALS, we modernized our judicial evaluation program to ensure it reflects best practices, strengthens accountability, and promotes transparency in Nebraska’s courts.

”

ELIZABETH NEELEY

Executive Director, Nebraska State Bar Association



LET DATA GUIDE THE WAY

OUR VALUES

Our work begins and ends with the data that lights our path forward. We make recommendations not by leaning on any particular agendas, but by grounding ourselves in the facts.



BUILDING A PRACTICE-READY AND CLIENT-FOCUSED LEGAL PROFESSION

IN ACTION

Being a successful new lawyer doesn't come from a high class rank or attending a prestigious law school; it comes from attaining the right mix of knowledge, skills, and abilities that actually benefit real-world clients and employers. IAALS' *Foundations for Practice* research sparked a national shift toward data-driven legal education and hiring, providing an empirically grounded framework for what new lawyers must know and be able to do on day one. Today, law schools, faculty, and legal employers across the country rely on *Foundations* to inform curriculum design and hiring practices, ensuring that thousands of next-gen lawyers are equipped to meet the evolving needs of clients and communities.

As part of *Foundations 2.0*, IAALS and the Law School Admission Council (LSAC) launched an updated nationwide survey in 2025 to refresh and expand this critical body of research. The survey achieved extraordinary national reach with responses from all 50 states, Washington, D.C., and three territories. Major national partners, including the National Conference of Bar Presidents, the National Association for Law Placement, and the ABA Center for Bar Leadership, helped amplify participation and positioned the effort as a foundational step toward aligning legal education, licensure, and hiring with the realities of modern practice.

We are now laying the groundwork for an updated competency model and national recommendations. Later in 2026, *Foundations 2.0* will provide the legal profession with one of its most comprehensive, data-driven roadmaps for preparing lawyers to thrive in a rapidly changing legal landscape—ensuring that the profession remains responsive to clients, employers, and the public it serves.



Practicing law already looks very different than it did a decade ago, and there's much more change to come. *Foundations 2.0* meets this moment with data and voices from across the legal world to define what competence looks like in this fast-evolving profession. IAALS is defining what lawyers need to be successful and building a framework the entire profession can stand behind.



JORDAN FURLONG
Principal, Law21

GIVING VOICE TO THE IMPERATIVE OF CIVIL JUSTICE

There is a critical need for messages and stories that resonate broadly and speak to the role of our civil justice system in people's lives, as well as the need to continually ensure the system evolves to make the promise of justice for all a reality for everyone. IAALS is leading a national messaging project to develop a coordinated, high-level message on the importance of our civil justice system, broad access to justice, and justice system improvement. In the end, this coordinated set of messages, materials, and tools will guide system stakeholders in building and sustaining the case for civil justice transformation.





CENTER THE PEOPLE

Justice for all is more than a rallying cry—it’s a promise. And we deliver on it by keeping the experience of civil justice-seekers at the heart of everything we do.

OUR VALUES



UNLOCKING LEGAL REGULATION AND INCREASING LEGAL HELP FOR ALL

Outdated legal regulations continue to restrict innovation, limiting affordable legal services and leaving millions of people to navigate high-stakes problems alone. Incremental change is not enough to close the justice gap. IAALS is leading a national movement to modernize legal regulation by expanding responsible innovation, grounding reform in data and public voice, and building new pathways for delivering legal help. Through research, evaluation, convenings, and actionable frameworks, IAALS is helping states unlock regulatory solutions that put the justice system back within reach.

GIVING EVERYDAY PEOPLE A SEAT AT THE TABLE OF REFORM

Regulatory innovation must be shaped by the people it is designed to serve. Through our *People-Centered Legal Regulation* project, IAALS is building a model for engaging everyday community members in the design and implementation of reform. Building on national survey research, expert convenings, and focus groups, IAALS is developing tools and best practices to help states meaningfully incorporate public voice into regulatory decision-making. By ensuring that lived experience informs innovation from the start, IAALS is helping create reforms that are not only visionary, but responsive, inclusive, and grounded in real need.



CHARTING THE FUTURE FOR AI IN LEGAL SERVICES

The rapid rise of consumer-facing AI tools is reshaping the legal services landscape and raising urgent questions for regulators. In 2025, IAALS published *Regulating AI in the Delivery of Consumer-Facing Legal Services*, offering a modern, principle-based framework to help regulators protect the public while enabling innovation. The report recommends a phased, calibrated approach—beginning with flexible guidance and monitored experimentation, and evolving toward more permanent guardrails if needed. Rather than reacting with blanket prohibition or unchecked adoption, IAALS is advancing balanced oversight rooted in real-world learning.

To deepen this work, IAALS partnered with the Duke Center on Law and Technology to host a national workshop series exploring prosecutorial guidance policies related to AI and the unauthorized practice of law. This collaboration will result in a practical toolkit for regulators and other leaders in 2026. IAALS also convened national voices through its webinar series *AI, Access to Justice & UPL: Shaping the Future of Legal Services*, ensuring this critical conversation remains grounded in access, equity, and responsible deployment.



“

AI is neither a silver bullet nor a looming threat—it is a tool. The question is whether we will shape its use thoughtfully to expand access while safeguarding the public. IAALS is providing that roadmap.

”

JEFF WARD

Director, Duke Center on Law & Tech

EVALUATING REGULATORY INNOVATION IN UTAH

IAALS continues its formal, independent evaluation of Utah’s first-in-the-nation legal regulatory Sandbox—offering data-driven insights into how innovation functions in practice. This year, IAALS released several interim reports examining outcomes, operations, and impact, as well as a forthcoming Social Return on Investment (SROI) analysis. The SROI assessment indicates that the Sandbox is plausibly generating meaningful social value by expanding access to legal services and reducing burdens on consumers and the justice system.

While these findings represent a bounded and conservative measure of early-stage impact, they indicate that responsible regulatory innovation can generate meaningful public value. Taken together, the four reports in IAALS’ interim evaluation provide a comprehensive picture of Utah’s Sandbox—from its design and implementation to its early outcomes and economic value. Across the evaluation, findings indicate that the Sandbox has established a functioning regulatory framework for testing new legal service models, enabled new providers and delivery approaches to emerge within a structure designed to monitor consumer risk, and generated measurable benefits for consumers and the justice system.

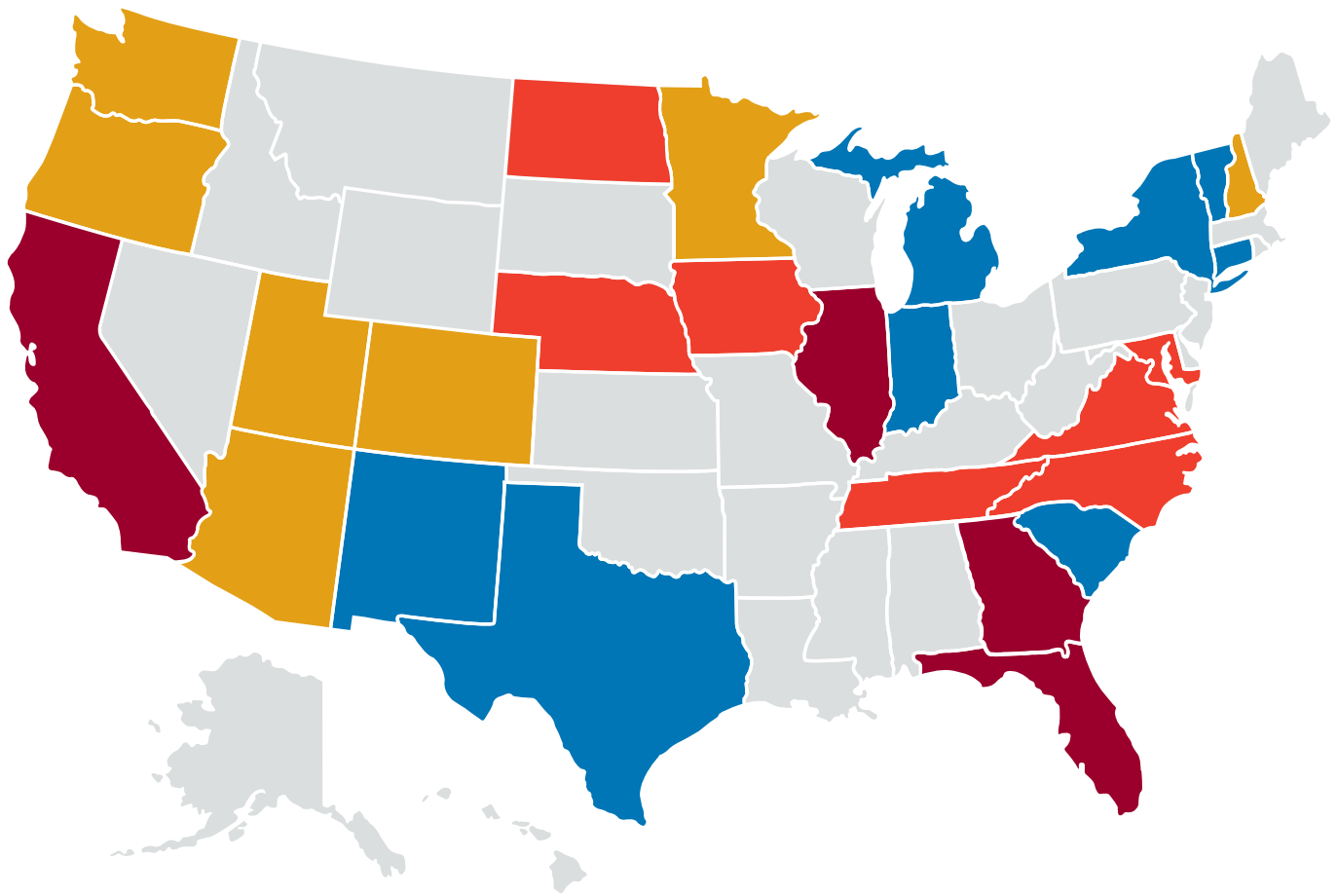
As the Sandbox evolves and additional data emerges, IAALS will continue providing rigorous analysis to guide future reform efforts nationwide.

EXPANDING ALLIED LEGAL PROFESSIONALS NATIONWIDE

Allied Legal Professionals (ALPs) are reshaping the delivery of affordable legal services, particularly in high-need areas such as family law. IAALS remains the national leader supporting and strengthening these programs by advancing reciprocity frameworks, developing sustainability guidance, and uniting states around shared best practices.

In 2025, IAALS convened state and program leaders to establish a single nationally recognized title for this growing profession. Based on extensive focus groups, survey research, and direct engagement with practitioners, “Legal Practitioner” emerged as the preferred and most effective title. States are now evaluating pathways to adopt consistent terminology, bringing greater clarity and visibility to the marketplace. Along with formal recommendations to help states with titling and developing new programs, IAALS is also launching a survey assessment of Colorado’s Licensed Legal Paraprofessional program. Through these efforts, IAALS is building a more interconnected, recognizable, and scalable allied profession.





● Implemented
 ● Under Consideration
 ● Being Studied
 ● Currently Not Moving Forward

7 states with ALPs

14m middle class people in those states stand to benefit most

10.7 % of the U.S. population has access to ALPs

“ Having a unified title and clear standards strengthens both public understanding and professional identity. IAALS is helping us move from isolated programs to a coordinated national movement. ”

JON WAYAS
 NLTP & LPP Administrator, Utah State Bar



SET OUR SIGHTS ON TOMORROW

OUR VALUES

We find ways for our big ideas to come alive within the bounds of today’s reality. We pursue incremental change so that the innovations we aim for become actionable and achievable.

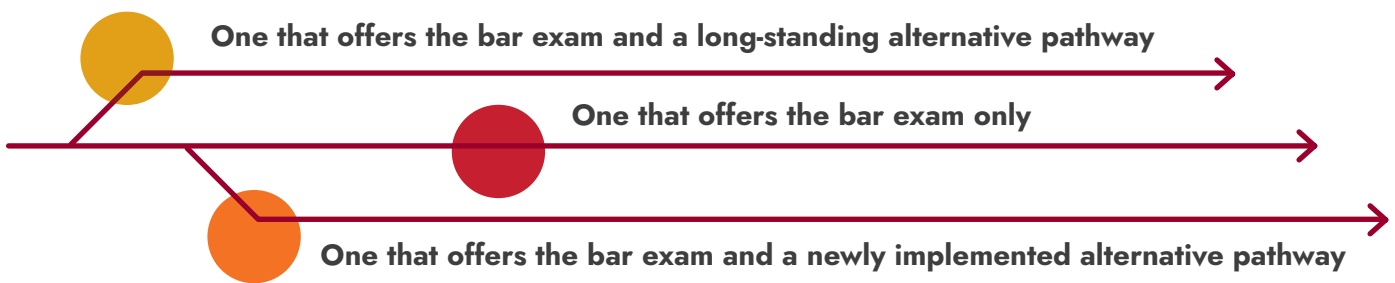


IMPROVING LEGAL LICENSURE AND BUILDING MODERN PATHWAYS TO PRACTICE

IN ACTION

Across the country, states are reexamining whether a century-old bar exam remains the best—and fairest—gatekeeper to the legal profession. Mounting concerns about alignment with real-world lawyering skills, cost barriers, and equitable access have fueled a growing movement for reform. IAALS has helped lead this national shift, grounding the conversation in first-ever models for minimum competence and advancing practical, evidence-based alternatives to traditional licensure. Rather than asking whether incremental tweaks are enough, IAALS is helping states explore modern pathways that are valid, rigorous, and centered on protecting the public.

Our *Pathways to Legal Licensure* project is deepening IAALS’ leadership role in this evolving landscape. IAALS is engaging directly with jurisdictions that are actively exploring alternatives to the traditional bar exam to inform a comprehensive comparative study of licensure methods. Following an extensive qualitative analysis across study states to map how alternative licensure systems are structured and governed, IAALS will next evaluate pathways from three states:



With a focus on assessing minimum competency, reliability, alignment with law school curriculums, and feasibility, IAALS will provide much-needed support for states as they pursue and develop licensure innovations.

IAALS' research on diploma privilege during the COVID-19 pandemic continues to shape reform conversations. Working closely with Washington state, IAALS has studied the preparedness and competence of lawyers who were licensed without an exam in 2020, with early findings already informing state-level decisions and advancing a licensure system that reflects how lawyers actually practice today—ensuring new lawyers are equipped to serve the public effectively from day one.



“ Licensure reform cannot be driven by tradition alone and must have a system that can unify multiple state approaches. IAALS has set a standard for what actually defines minimum competence, and IAALS' work gives policymakers the confidence and structure needed to explore new models while keeping public protection at the center. ”

JORDAN COUCH

Partner, Palace Law; WSBA Board of Governors Representative,
Washington Licensure Pathways Steering Committee

INCREASING ACCESS TO LEGAL SERVICES FOR THE OVERLOOKED MIDDLE CLASS

Middle-class Americans continue to face a harsh reality: they earn too much and are “above the line” to qualify for free legal aid, but they also earn too little to afford market-rate legal help. Representing more than half of the U.S. population, this “missing middle” experiences profound barriers to resolving everyday legal problems—from housing disputes to family matters to consumer debt. Expanding access for this group requires coordination, shared learning, and scalable models that make modern legal practice both sustainable and affordable.

Through the Above the Line Network (ATLN), launched in partnership with The Chicago Bar Foundation, IAALS is uniting providers across the United States, Canada, and beyond to scale what works. In 2025, ATLN hosted seven stakeholder roundtables and additional focused discussions to identify promising models, practical resources, and opportunities for collective action. Our newly launched ATLN Hub is a growing online resource center that connects legal providers with tools to serve middle-class clients effectively, and we have made substantial progress toward an on-demand e-learning platform to help train more providers on middle market legal practice. Through ATLN, IAALS is building a national infrastructure to expand affordable legal services for the middle class—transforming isolated innovation into a coordinated movement.

140 MEMBERS AND GROWING

Representing **29 states, Washington, D.C.,**
and **3 Canadian provinces**

MEMBERS

- ▷ A2J Commissions
- ▷ Allied Legal Professionals
- ▷ Bar Associations
- ▷ Court Staff
- ▷ Government
- ▷ Incubators
- ▷ Judges
- ▷ Law Firms
- ▷ Legal Aid Organizations
- ▷ Legal Educators
- ▷ Legal Insurance
- ▷ Legal Tech Companies
- ▷ Non-Profit Organizations
- ▷ Paralegals
- ▷ Process Servers
- ▷ Self-Help Centers



2026 AND BEYOND: EVALUATING ALTERNATIVE BUSINESS STRUCTURES

At a time when the majority of Americans cannot access affordable legal help when they need it, the legal profession at large still adheres to traditional ways of operating law firms and delivering legal services. Alternative business structures (ABS) are an innovation that allows non-lawyer investment and collaboration in law firm operations—bringing a more holistic, integrated, and cross-profession approach to legal services. In the United States, over 150 ABS entities have launched in Arizona and Utah, and IAALS is designing an evaluation framework for ABS programs to help leaders assess whether their programs are meeting objectives and explore how program operations can be improved. The framework will also provide an evidence-based and consumer-focused blueprint for states looking to create their own ABS program, or other similar innovations.

CREATING A NON-ADVERSARIAL FAMILY LAW MODEL

We know that the traditional, adversarial model for family law cases does more harm than good, and often leaves families further broken by a lengthy and stressful process that hurts children and drains financial resources. Many non-adversarial approaches to divorce and separation exist across the country and the world, but when they don't work families are forced right back into the adversarial process. IAALS is innovating to end this vicious cycle and establish a non-adversarial model for family cases that can be adopted nationwide. Our model will focus on reducing time, stress, and expenses for families, while also reducing court time and burdens. Development of the model is underway, and we are convening key experts and stakeholders in 2026 to help us chart the future of family law.



VISION 2040: SHAPING TOMORROW'S JUSTICE SYSTEM

Over the course of the past twenty years, IAALS has made the case for transformational change in our justice system to ensure a clear path to justice for everyone. We now look ahead to the work that remains and how to best jumpstart the next groundbreaking and achievable solutions.

IAALS' Vision 2040 Summit will pave the way for the next era of civil justice reform. This capstone anniversary event will bring together innovators from law, business, technology, academia, and the community at large to ask and answer an urgent question: What must justice look like in 2040 and what will it take to get there?

Together, we will define a vision for our justice system in 2040 and then define with clarity the steps needed to achieve it.

KEY GOALS



The Reform Imperative: Elevate the need for innovation within our civil justice system to meet today's challenges and opportunities.



Call to Action: Issue a system-wide call to action to unify stakeholders and partners toward a shared vision.



Vision Setting: Build a collective vision of the future of our justice system with a roadmap toward developing clear strategies to achieve it.



Knowledge Exchange: Highlight and integrate the innovative practices, research, and reform efforts underway nationally and globally.



Collaborative Strategy: Convene partners across the system to build connections, identify opportunities, generate new ideas, and create consensus on strategic priorities for systemic change.



Build Momentum: Catalyze commitments, partnerships, and funding opportunities to sustain progress beyond the summit.

The summit will challenge assumptions, spark collaboration, and chart a bold course for reform in the decades ahead—not just for IAALS but for all justice system stakeholders and leaders. Vision 2040 is both the culmination of our celebration and the ignition of our future.

We look forward to bringing today's leaders together to shape tomorrow's justice system.

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University of Pennsylvania Carey Law School



REBUILDING JUSTICE AWARD



At our 17th Annual Rebuilding Justice Award Dinner, IAALS celebrated and honored the year's Rebuilding Justice Awardees, the key leaders and coordinating members of the **Colorado Licensed Legal Paraprofessionals Committee**, for their perseverance in developing and implementing the LLP program, their commitment to providing legal help to the millions of Coloradans who cannot afford an attorney, and their inspiration to others around the country.

The Rebuilding Justice Award recognizes individuals who exemplify the spirit of innovation and leadership at the heart of our work to build a legal system where everyone has a clear path to justice.

ALLI GERKMAN LEGAL VISIONARY AWARD



IAALS was proud to give the fourth annual Alli Gerkman Legal Visionary Award to **Robert Southers**, Director of the Franklin County Municipal Court Self Help Center and Dispute Resolution Department, for his transformative role in Ohio's legal community where he worked to expand legal services for self-represented litigants, which have helped thousands of people access user-friendly legal resources and achieve fair outcomes, regardless of their financial means.

The Alli Gerkman Legal Visionary Award is designed to encourage and showcase innovators, risk takers, visionaries, and emerging leaders who bring a different perspective and a reform-minded approach to the improvement of our legal system, and who are early in their legal careers.

FOUNDERS AWARD



This year, IAALS presented **Sam Walker**, Executive in Residence at the Office of the Colorado Attorney General, with our inaugural Founders Award. From his role on IAALS’ Executive Committee and Board of Advisors to his service as IAALS’ Interim CEO, Walker has been deeply involved with the organization for more than a decade and has been pivotal in shaping IAALS’ mission and success.

The Founders Award is reserved for individuals who have made significant and sustained contributions to IAALS and its mission. The award celebrates transformative leadership, innovation, and inspiration akin to IAALS’ founders.



DONORS

GIFTS \$25,000 AND ABOVE

AccessLex Institute®
El Pomar Foundation
State Farm Insurance
State Justice Institute

GIFTS \$10,000 TO \$24,999

Anonymous
Anonymous
Anonymous, In honor of Samuel and Cynthia Walker
Mark Chandler and Laurie Wingate
The Chicago Bar Foundation
Davis Graham & Stubbs LLP
R. Stanton Dodge
Fennemore
Garnett Powell Maximon Barlow & Farbes

Gibson, Dunn & Crutcher LLP
Florence J. Gillmor Foundation
The Harris Law Firm
Michigan Justice for All Commission
Michigan State Bar Foundation
Samuel and Cynthia Walker
Wheeler Trigg O'Donnell LLP
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GIFTS \$1,000 TO \$9,999

Angela Arkin and Ross Rabin
Jim and Kristin Bender
Boettcher Foundation
Buell Foundation
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Colorado Hispanic Bar Association
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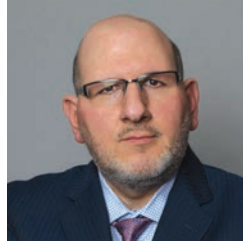
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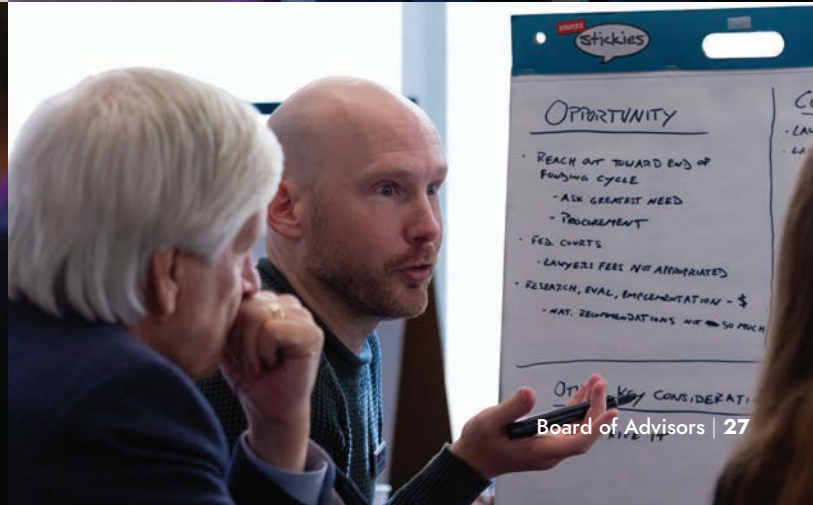
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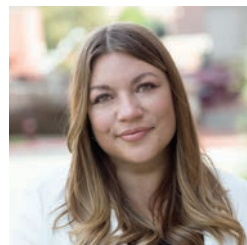
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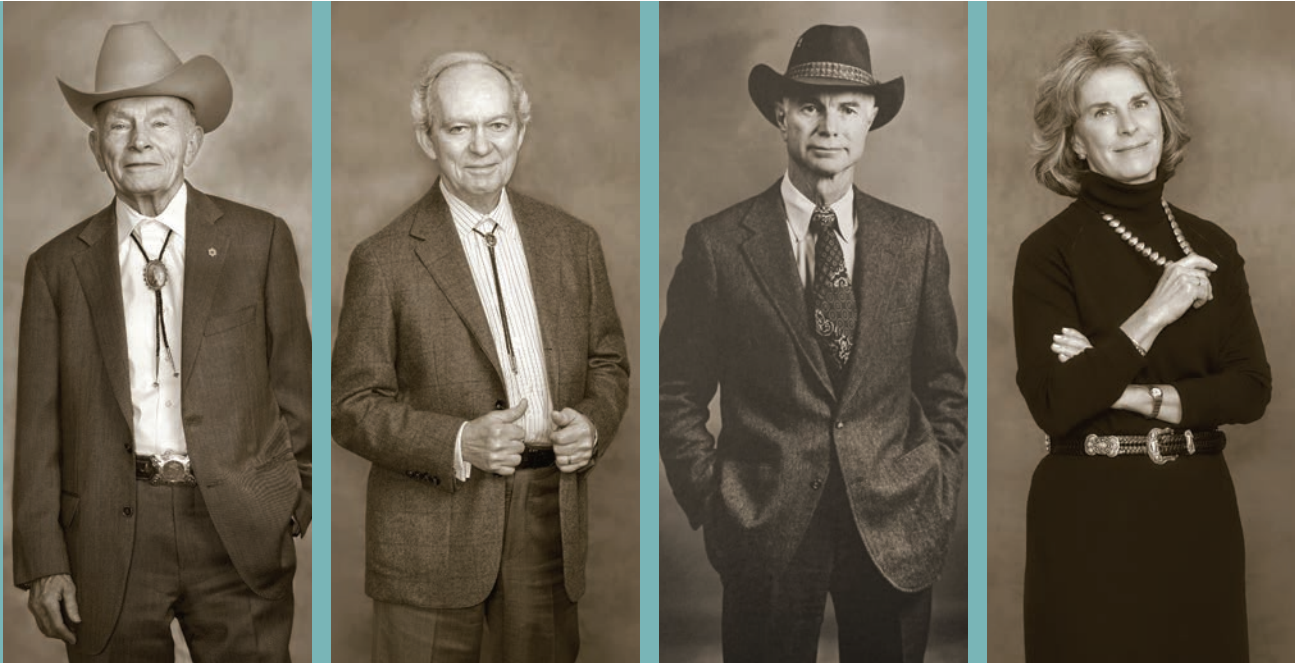
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Located on the campus of the University of Denver, IAALS opened its doors on January 17, 2006, and was founded by the University's Chancellor Emeritus Daniel L. Ritchie, Denver attorney and bar leader John E. Moyer, business leader and philanthropist Charles C. Gates, and Founding Executive Director Rebecca Love Kourlis.



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